



County Offices
Newland
Lincoln
LN1 1YL

18 November 2015

Overview and Scrutiny Management Committee

A meeting of the Overview and Scrutiny Management Committee will be held on **Thursday, 26 November 2015 at 10.00 am in Committee Room One, County Offices, Newland, Lincoln LN1 1YL** for the transaction of the business set out on the attached Agenda.

Yours sincerely

A handwritten signature in black ink, appearing to be 'Tony McArdle', written over a horizontal line.

Tony McArdle
Chief Executive

Membership of the Overview and Scrutiny Management Committee (17 Members of the Council and 4 Added Members)

Councillors P J O'Connor (Chairman), Mrs A M Newton (Vice-Chairman), C J T H Brewis, A Bridges, Mrs J Brockway, M Brookes, P M Dilks, R L Foulkes, A G Hagues, R J Hunter-Clarke, A J Jesson, C E H Marfleet, Mrs M J Overton MBE, R B Parker, C L Strange, Mrs C A Talbot and R Wootten

Added Members

Church Representatives: Mr S C Rudman and Mr P Thompson

Parent Governor Representatives: Mr C V Miller and Mrs E Olivier-Townrow

**OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE AGENDA
THURSDAY, 26 NOVEMBER 2015**

Item	Title	Pages
1	Apologies for Absence/Replacement Members	~
2	Declaration of Members' Interests	~
3	Minutes of the meeting of the Committee held on 29 October 2015	5 - 14
4	Consideration of Call-Ins <i>(To consider Call-Ins, should any be received)</i>	~
5	Proposal for Scrutiny Reviews <i>(To consider proposals for Scrutiny Reviews, should any be received)</i>	~
6	Consideration of Councillor Call for Actions <i>(To consider Councillor Call for Actions, should any be received)</i>	~
7	Lincolnshire Broadband Programme Update <i>(To receive a presentation by Steve Brookes (Lincolnshire Broadband Programme Manager), which will inform the Committee of the current status of the Broadband programme since the last update received at the meeting on 18 June 2015)</i>	~
8	Overview and Scrutiny Work Programme <i>(To consider a report by Tracy Johnson (Senior Scrutiny Officer), which invites the Committee to consider the content of its own work programme and the work programmes of the Council's other scrutiny committees)</i>	15 - 38

Democratic Services Officer Contact Details

Name: **Cheryl Hall**
Direct Dial **01522 552113**
E Mail Address cheryl.hall@lincolnshire.gov.uk

Please note: for more information about any of the following please contact the Democratic Services Officer responsible for servicing this meeting

- Business of the meeting
- Any special arrangements
- Copies of reports

Contact details set out above.

All papers for council meetings are available on:
www.lincolnshire.gov.uk/committeerecords



OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE 29 OCTOBER 2015

PRESENT: COUNCILLOR P J O'CONNOR (CHAIRMAN)

Councillors W J Aron, C J T H Brewis, A Bridges, Mrs J Brockway, M Brookes, P M Dilks, R L Foulkes, A G Hagues, R J Hunter-Clarke, A J Jesson, Mrs M J Overton MBE, R B Parker, C L Strange, Mrs C A Talbot and R Wootten.

Added Members

Church Representatives: Mr S C Rudman.

Officers in attendance:-

Simon Evans (Health Scrutiny Officer), Andy Gutherson (County Commissioner for Economy and Place), David Hair (Member Services Manager) and Cheryl Hall (Democratic Services Officer).

24 APOLOGIES FOR ABSENCE/REPLACEMENT MEMBERS

Apologies for absence were received from Councillor C E H Marfleet and Added Members: Mr C V Miller, Mrs E J Olivier-Townrow and Mr P Thompson.

It was noted that the Chief Executive, having received notice under Regulation 13 of the Local Government (Committees and Political Groups) Regulations 1990, had appointed Councillor W J Aron as a replacement member on the Committee in place of Councillor Mrs A M Newton, for this meeting only.

25 DECLARATION OF MEMBERS' INTERESTS

Councillor R B Parker declared an interest in Minute 30 – 'Central Lincolnshire Further Draft Local Plan' as a Member of the Central Lincolnshire Joint Strategic Planning Committee.

Councillor Mrs C A Talbot also declared an interest in Minute 30 – 'Central Lincolnshire Further Draft Local Plan' as the County Council's Replacement Member on the Central Lincolnshire Joint Strategic Planning Committee, with no voting rights.

26 MINUTES OF THE MEETING OF THE COMMITTEE HELD ON 30 JULY 2015

The Committee was advised that the purpose of this item was to check the accuracy of the minutes and to approve them as a correct record. Any matters arising should be dealt with as future activity under the Work Programme, as detailed at Minute 31.

**OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE
29 OCTOBER 2015**

RESOLVED

That the minutes of the meeting held on 30 July 2015 be approved and signed by the Chairman as a correct record.

27 CONSIDERATION OF CALL-INS

No Call-Ins had been received.

28 PROPOSAL FOR SCRUTINY REVIEWS

There were no proposals for scrutiny reviews.

29 CONSIDERATION OF COUNCILLOR CALL FOR ACTIONS

There were no Councillor Call for Actions received.

30 CENTRAL LINCOLNSHIRE FURTHER DRAFT LOCAL PLAN

The County Commissioner for Economy and Place presented an update on the progress of the Central Lincolnshire Further Draft Local Plan and invited comments from the Committee on the second round consultation, which would conclude on 25 November 2015.

Members were reminded that the preparation of the Local Plan involved three draft stages, each with public consultation, followed by independent examination and final adoption. The first round consultation had taken place from October to November 2014. A timetable was agreed by the Central Lincolnshire Joint Strategic Planning Committee for the remaining stages, including the second round consultation from 15 October to 25 November 2015. The Local Plan, as detailed at Appendix A, was the version officers had recommended to the Central Lincolnshire Joint Strategic Planning Committee on 7 September 2015 and formed the basis of the consultation.

The County Commissioner for Economy and Place outlined some of the headline points, which were detailed on pages 14 and 15 of the Committee's report. It was highlighted that Members could access the Policies Map and Inset Maps by using the following link: <http://www.lincolnshire.gov.uk/central-lincolnshire/interactive-map/120659.article/> .

Members were provided with an opportunity to ask questions, where the following points were noted: -

- It was queried whether 'blue-light' services, for example, the police, would manage with the increase in housing developments and demand. In response to this, Members were advised that it was not a requirement on the Local Plan to take into consideration policing levels;
- A number of concerns were raised regarding Lincolnshire's road infrastructure and whether it could cope with an increase in housing developments. Further to this, Members felt that there would need to be improvements made to the

OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE
29 OCTOBER 2015

network to ensure it could cope, for example an additional bridge on the Trent in Gainsborough and the introduction of more dual carriageways. In response to this, Members were assured that the overall capacity of the network already exists. However, each scheme would be expected to make the necessary changes to junctions that would be adversely affected;

- The Local Plan would not designate any site under 25 dwellings. Any site fewer than 25 homes would not be allocated, and instead would be determined via planning applications on a case-by-case basis, using the generic criteria based policies found in the plan;
- It was suggested that the Committee should consider at its meeting on 28 January 2016 the South East Lincolnshire Draft Local Plan, as Lincolnshire County Council was a partner;
- Members were advised that district councils were currently consulting on the Community Infrastructure Levy, as this was a district council function;
- It was essential that local planning documents were brought up to date and therefore it was necessary for the Central Lincolnshire Joint Strategic Planning Committee to produce this Local Plan to ensure that there was a robust position statement in place. The Local Plan would be implemented by 2016;
- It was hoped that all Neighbourhood Plans would link into Local Plans;
- Members were advised that the evidence base behind each policy decision could be found by visiting the web link, as detailed above;
- The Committee commended the consultation document and recognised the considerable amount of work undertaken by officers to produce this further draft of the Plan;
- Generally, the Committee supported the need for additional housing in the Central Lincolnshire area, although there were concerns whether public and community facilities would be able to cope with the additional housing. Further to this, Members in particular queried whether there were plans for additional schools and GP practices to support the increase in housing. Members were assured that all developers would be required to ensure that these types of facilities would be delivered, at the appropriate time;

NOTE: At this point in the proceedings, Councillor Mrs C A Talbot declared an interest as the Chairman of the Lincoln Area Committee of the Lincoln Cathedral Fabric Fund Council.

- The Committee highlighted the need for more affordable housing and stressed the importance of having it close to local services;
- It was emphasised that the locations of traveller sites should be safe and not along main roads, similar to the criteria set for fixed dwellings;
- Members were advised that the meeting of the Central Lincolnshire Joint Strategic Planning Committee on 9 November 2015 had been cancelled as it fell part way through the consultation period;
- A Member shared with the Committee a graph which had been produced by the Local Government Association which argued that the level of growth was unsustainable;
- Members were advised that the collective view from the Committee would be fed into the consultation process, which would cover: additional housing and

OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE 29 OCTOBER 2015

the importance of its location; the long-term viability of those areas proposed for additional housing development; the capacity of 'blue-light' services; and the need to provide sufficient levels of local access to education and health and well-being services and for necessary transport infrastructure to be in place. In addition, Members were reminded that they could submit their individual views as part of the consultation.

RESOLVED

- (1) That the report and comments made be noted.
- (2) That the comments be forwarded onto the County Commissioner for Economy and Place, along with an extract of the minutes.
- (3) That an item on South East Lincolnshire Draft Local Plan be added to the work programme for the meeting on 28 January 2016.

31 OVERVIEW AND SCRUTINY WORK PROGRAMME

Consideration was given to a report by Tracy Johnson (Senior Scrutiny Officer), which provided the Committee with an opportunity to consider its work programme and the work programmes of the Council's other Scrutiny Committees. Copies of the individual work programmes were appended to the report and the following updates were received: -

i) Overview and Scrutiny Management Committee

The Chairman advised that further to Minute 30 – 'Central Lincolnshire Further Draft Local Plan', as detailed above, the South East Lincolnshire Draft Local Plan had been added to the work programme for the meeting scheduled to be held on 28 January 2016.

The Member Services Manager advised Members that the Scrutiny Review Group was progressing well, with a further meeting of the Group taking place on 17 November 2015. It was noted that this meeting would be considering a draft report of Stuart Young (Executive Director of East Midlands Councils), which would also include proposals for structural change of overview and scrutiny committees.

In response to a question, the Committee was advised that the report would be presented to the meeting of County Council on 18 December 2015. The report would not be considered by the Overview and Scrutiny Management Scrutiny Committee beforehand as the review of overview and scrutiny had been commissioned by County Council.

A Member requested an update on three specific issues which had previously been considered by the Committee: fire alarms; defibrillator at County Offices; and NHS contributions to winter maintenance, as there had not been an update on progress since 28 May 2015.

OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE
29 OCTOBER 2015

Members were advised that the issue concerning alarms at County Offices had been resolved by the Member Services Manager, who had sent an email on 17 June 2015 to all County Councillors, which had included two sound recordings for the fire and terror alarms to enable councillors to familiarise themselves with each alarm.

On the issue of the possible installation of a defibrillator at County Offices, Members were advised that the Executive Councillor for Finance and Property had been made aware of this matter and had commissioned a review by corporate health and safety to ascertain how many, and the locations of, any defibrillators. Further to this, it was requested that the Chairman urgently contacted the Executive Councillor for an update on the matter, as the Committee agreed that there was a need for a defibrillator within County Offices.

With regard to the issue of the local NHS potentially contributing towards the County Council's winter maintenance costs, it was requested that the Chairman emailed the Leader of the Council to suggest that this could potentially form part of the current talks regarding devolution and the potential for future increased collaboration with partners up to and including combined authority status.

ii) Adults Scrutiny Committee

The Health Scrutiny Officer advised that the Adults Scrutiny Committee would be holding its Financial Challenges Workshop on Wednesday 9 December 2015, between 10.00 am and 11.00 am. The formal Committee meeting would commence at 11.00 am.

iii) Children and Young People Scrutiny Committee

The Vice-Chairman advised the Committee that there were no changes to the work programme.

The Committee's next meeting is scheduled to be held on 27 November 2015 and the Committee would be receiving an update on the implementation of the recommendations from the Frontline Social Workers and Safeguarding Scrutiny Review. It was noted that as part of this item, officers had arranged for a couple of social workers in Children's Services to talk to the Committee about their work.

In response to a question on the league table for the attainment of GCSEs A* - C, in particular the under-performance of Lincoln's secondary schools, it was agreed that the Vice-Chairman would raise this at the next pre-meeting with officers and report back to the Committee at its next scheduled meeting.

Further to this, it was noted that the School Improvement Working Group was also concerned about this issue and was looking at it further.

iv) Community and Public Safety Scrutiny Committee

The Chairman advised the Committee that a report on 'Future Options for Lincolnshire Archives' had been added to the work programme for the meeting on

**OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE
29 OCTOBER 2015**

9 March 2016. This item was for pre-decision scrutiny prior to a decision by the Executive on 5 April 2016.

NOTE: At this stage in the proceedings, Councillor R B Parker declared an interest as a Member of the Usher Gallery Friends.

A Member of the Committee queried when the item on the Council's cultural offer, which had been deferred from a previous meeting of the Committee, would be re-added to the work programme. The Chairman agreed to make some enquiries.

It was noted that Dave Ramscar (Chief Fire Officer) was set to retire at the end of November 2015. The Committee requested that its best wishes for his forthcoming retirement were noted.

v) Economic Scrutiny Committee

The Chairman advised that a report on the 'Tourism Review' had been deferred from the Committee meeting on 8 December 2015 to 12 January 2016 to allow the Tourism Working Group to meet with officers on 18 November 2015 to discuss and input into the review before it was reconsidered by the Committee.

It was also noted that a Financial Challenges Workshop would be held on 8 December 2015, commencing at 1.00 pm.

Members of the Committee congratulated Mary Powell (Tourism and Development Manager) and her team for the Lincoln Castle Revealed project.

vi) Environmental Scrutiny Committee / Flood and Drainage Management Scrutiny Committee

The Chairman advised that the meeting on 4 December 2015 would now commence at 11.00 am at County Offices, and not at the premises of Mid-UK in Caythorpe, as previously reported. The later start would enable the Committee to hold its Financial Challenges Workshop between 10.00 am and 11.00 am.

The Committee was also looking to schedule an additional item from DEFRA on 'Rural Funding' either on 4 December 2015 or a future meeting.

It was noted that the meeting of the Committee scheduled to be held on 29 January 2016 would take place at Mid-UK in Caythorpe. Members would receive a tour of the premises.

It was also noted that the Committee had agreed to put its Waste Working Group on hold until the details of the budget settlement and how it could impact on the delivery of waste services.

vii) Health Scrutiny Committee for Lincolnshire

The Chairman provided the Committee with the following updates: -

18 November 2015

It was noted that the item on 'Health and Wellbeing Board Annual Report and Joint Health and Wellbeing Strategy – Theme Dashboards' scheduled for 18 November 2015 would now be considered by a working group, which would report its findings to the Committee. In addition to the Chairman and Vice-Chairman, Councillors J Kirk (City of Lincoln Council); S L W Palmer; Mrs J Renshaw and Mrs S Wray formed part of the working group.

The second item on the work programme for 18 November 2015 on 'Joint Strategic Needs Assessment – Finalising the Response to the Consultation' would now be considered by the Committee at its meeting on 16 December 2015.

The Chairman also advised Members that the Committee would be receiving training on 18 November 2015, which would cover several topics to improve the Committee's background knowledge. In particular, the training would target the new district councillors who were appointed to the Committee in June 2015.

16 December 2015

It was noted that an item on 'Joint Strategic Needs Assessment – Finalising the Response to the Consultation' had been added to the work programme for the meeting on 16 December 2015.

17 February 2016

The Committee would be receiving an update from United Lincolnshire Hospitals NHS Trust on its 'Portfolio Improvement Programme', which would include its financial position. The Committee would also be receiving an item on 'Pharmacy Services' at the Trust, which would update the Committee on its developments of electronic prescribing and medicines administration system.

Working Group Activity

In addition to the working group, as detailed above, the Committee had also established a further working group on the 'Lincolnshire Partnership NHS Foundation Trust's Clinical Strategy', which would need to meet in early / mid November 2015. In addition to the Chairman and Vice-Chairman, Councillors T Boston (North Kesteven District Council); Dr G Gregory (Boston Borough Council); S L W Palmer; and a nominee from Healthwatch, would form part of the working group.

In response to a question, the Committee was advised that the new consultation date for the Lincolnshire Health and Care programme was not yet known but it was likely to be in February 2016.

**OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE
29 OCTOBER 2015**viii) Highways and Transport Scrutiny Committee

The Chairman advised that at the meeting on 26 October 2015, the Committee had received a presentation on 'Lincolnshire County Council's Role in Planning'.

At the meeting on 26 October 2015, two items had been added to the Committee's work programme: 'Highways Asset Management Policy' had been included to the agenda for 14 December 2015 and an update on the 'Total Transport Initiative' had been added to the work programme for the spring.

Further to Minute 30, it was queried whether the Committee had considered the potential impact of the possible future increased usage on the transportation network. Members were advised that the Committee had not yet considered this but could at a future meeting.

ix) Value for Money Scrutiny Committee

The Vice-Chairman advised Members that at the meeting scheduled for 24 November 2015, the Committee would continue to scrutinise Serco Performance and it had previously agreed to add this item to each agenda, as a standing item.

It was also noted that a Financial Challenges Workshop would be held on 24 November 2015 following the formal Committee meeting, commencing at 2.00pm.

The Vice-Chairman advised the Committee that during the course of the meeting, she had emailed the Executive Councillor for Finance and Property requesting an update on the issue of installing a defibrillator at County Offices. The Executive Councillor's response had stated that this issue had recently been discussed at the Strategic Health and Safety meeting, and it was requested by the Executive Councillor that a Policy and Strategy were put in place to take this issue forward. Further to this, it was agreed that the Chairman would still contact the Executive Councillor for a more detailed update.

A general discussion took place regarding the meeting of the Audit Committee on 23 September 2015, where members of the Value for Money Scrutiny Committee were invited to attend, in order to discuss the report on the Council's Financial Control Environment and Serco Performance.

It was suggested that the 'Property Update', which was on the work programme for 22 February 2016 became a broader item to enable the Committee to reflect on the County Council's property portfolio.

RESOLVED

- (1) That the content of the Overview and Scrutiny Management Committee work programme, as detailed at Appendix A to the report, be approved.
- (2) That the work programmes from the Council's other Overview and Scrutiny Committees, as detailed at Appendix B to the report, be approved.

OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE
29 OCTOBER 2015

- (3) That the Working Group activity, as detailed at Appendix C to the report, be noted.
- (4) That the Forward Plan of Key Decisions from 2 November 2015, as detailed at Appendix D to the report, be noted.

The meeting closed at 1.05 pm.

This page is intentionally left blank

Open Report on behalf of Richard Wills, Director responsible for Democratic Services

Report to:	Overview and Scrutiny Management Committee
Date:	26 November 2015
Subject:	Overview and Scrutiny Work Programme

Summary:

This item enables the Overview and Scrutiny Management Committee to consider both its own work programme and the scrutiny committee work programmes for 2015/16. The Committee is invited to consider and comment on the content of the work programmes.

Actions Required:

1. To consider and comment on the content of the Overview and Scrutiny Management Committee work programme, as set out at Appendix A.
2. To approve the work programmes from overview and scrutiny committees set out at Appendix B, or where it feels clarification on certain elements is required, to refer back to the relevant committee for further information prior to approval.
3. To consider and comment on the Working Group activity as set out at Appendix C to this report.
4. To comment on the work programmes in light of the Executive Forward Plan as set out at Appendix D.

1. Background

Overview and Scrutiny Management Committee

The Overview and Scrutiny Management Committee meets on a monthly basis. Each agenda includes the following items: -

- Call ins (if required)
- Councillor Call for Action (if required)
- Overview and Scrutiny Management Committee Work Programme.
- Scrutiny Committee Work Programmes
- Summary of any Task and Finish Group and Working Group activity

The work programme for this Committee is set out in Appendix A. The Overview and Scrutiny Management Committee is invited to consider and comment on the content of this programme.

Scrutiny Committee Work Programmes

The work programme for each scrutiny committee is set out at Appendix B for consideration. These documents provide Members with a key opportunity to manage the work programme of all scrutiny committees.

Committee Working Group Activity

Overview and Scrutiny Committees may establish informal working groups, which usually meet on one or two occasions, usually to consider matters in greater detail, and then to put their proposals to Committee. Details of Working Group activity is set out at Appendix C.

Executive Forward Plan

The Executive Forward Plan of key decisions to be taken from 1 December 2015 is set out at Appendix D. This is background information for the Committee's consideration to ensure that all key decisions are scrutinised by the relevant scrutiny committee.

2. Conclusion

That consideration is given to the content of this report.

3. Consultation

a) Policy Proofing Actions Required

This item does not require Policy Proofing.

4. Appendices

These are listed below and attached at the back of the report	
Appendix A	Overview and Scrutiny Management Committee Work Programme
Appendix B	Scrutiny Committee Work Programmes
Appendix C	Task and Finish Group and Working Group Activity
Appendix D	Executive Forward Plan

5. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Tracy Johnson, Senior Scrutiny Officer, who can be contacted on 01522 552164 or Tracy.Johnson@lincolnshire.gov.uk.

OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE**WORK PROGRAMME**

26 November 2015		
Item	Contributor	Purpose
Call-in (if required)		Call-in
Councillor Call for Action (if required)		CCfA
Lincolnshire Broadband Programme update	Steve Brookes, Lincolnshire Broadband Programme Manager	Update Report
Overview and Scrutiny Work Programme	Tracy Johnson Senior Scrutiny Officer	Status Report

Monday 21 December 2015		
Item	Contributor	Purpose
Call-in (if required)		Call-in
Councillor Call for Action (if required)		CCfA
Overview and Scrutiny Work Programme	Tracy Johnson	Status Report

28 January 2016		
Item	Contributor	Purpose
South East Lincolnshire Draft Local Plan	Andy Gutherson County Commissioner for Economy and Place	Consultation
Call-in (if required)		Call-in
Councillor Call for Action (if required)		CCfA
Overview and Scrutiny Work Programme	Tracy Johnson	Status Report

25 February 2016		
Item	Contributor	Purpose
Call-in (if required)		Call-in
Councillor Call for Action (if required)		CCfA
Overview and Scrutiny Work Programme	Tracy Johnson	Status Report

For more information about the work of the Overview and Scrutiny Management Committee please contact Tracy Johnson, Senior Scrutiny Officer, on 01522 552164 or by e-mail at Tracy.Johnson@lincolnshire.gov.uk

SCRUTINY COMMITTEE WORK PROGRAMMES**ADULTS SCRUTINY COMMITTEE**

Chairman: Councillor Hugo Marfleet
 Vice Chairman: Councillor Rosie Kirk

9 December 2015		
Item	Contributor	Purpose
Adult Care – Quarter 2 Performance Information	Emma Scarth, County Manager, Performance, Quality and Development	Performance Scrutiny
Adult Care – Local Account 2014-15	Pete Sidgwick, Chief Commissioner, Adult Frailty and Long Term Conditions Samantha Francis, Quality and Development Manager, Business Improvement Team	Status Report
Community Support Procurement (including Adult Home Care; Children with Disabilities Domiciliary Care; and Adult Supported Living.)	Alina Hackney, Senior Strategic Commercial and Procurement Manager	Update Report
Adult Care Budget Monitoring 2015-16	David Laws, Adult Care Strategy Financial Advisor	
Safeguarding Boards Scrutiny Sub Group – Report of 7 October 2015 Meeting	Katrina Cope, Senior Democratic Services Officer	Update Report
Financial Challenges Workshop 12.30 pm – 2.30 pm		

27 January 2016		
Item	Contributor	Purpose
Healthwatch Lincolnshire – Update on Adult Care Activity	Nicola Tallent, Senior Engagement Officer, Healthwatch Lincolnshire	Update Report
Adult Care Budget Proposals 2016-2017	David Laws, Adult Care Strategy Financial Advisor	Budget Scrutiny

24 February 2016		
Item	Contributor	Purpose
Adult Safeguarding Report	Elaine Baylis, Chairman of the Lincolnshire Safeguarding Adults Board <i>(To be confirmed.)</i> David Culy, Lincolnshire Safeguarding Adults Board Business Manager.	Status Report
Adult Care – Quarter 3 Performance Information	Emma Scarth, County Manager, Performance, Quality and Development	Performance Scrutiny

For more information about the work of the Adults Scrutiny Committee please contact Simon Evans, Health Scrutiny Officer, on 01522 553607 or by e-mail at simon.evans@lincolnshire.gov.uk

CHILDREN AND YOUNG PEOPLE SCRUTINY COMMITTEE

Chairman: Councillor John Hough
Vice Chairman: Councillor Ray Wootten

27 November 2015		
Item	Contributor	Purpose
Frontline Social Workers and Safeguarding Scrutiny Review – Second Monitoring Update	Janice Spencer Assistant Director – Children's (Safeguarding)	Scrutiny Review Activity
Lincolnshire Safeguarding Boards Scrutiny Sub-Group Update	Cllr Ron Oxby Chairman of the Sub Group	Member Report
Corporate Parenting Panel Update	Cllr David Brailsford Chairman of the Panel	Member Report
Theme Performance: Quarter 2	Sally Savage Chief Commissioning Officer – Children's	Performance Scrutiny
Re-procurement of SEND Home to School Transport	Anita Ruffle Group Manager – Passenger Transport Unit	Pre-Decision Scrutiny (Executive Councillor decision on 1 December 2015)
Financial Challenges Workshop 2pm – 4pm		

15 January 2016		
Item	Contributor	Purpose
Children's Services Budget 2015/16 and 2016/17	Debbie Barnes Executive Director of Children's Services	Budget Scrutiny
Proposal to close the Mablethorpe site of Monks' Dyke Tennyson College	Heather Sandy Chief Commissioning Officer - Learning	Pre-Decision Scrutiny (Executive Councillor decision on 29 January 2016)
2016/17 contract with Lincolnshire Community Health Services NHS Trust for Health Visiting, Family Nurse Partnership, School Nursing and Antenatal Weight Management	Charlotte Gray Commissioning Officer	Pre-Decision Scrutiny (Executive decision – date to be confirmed)
Outcomes from School Improvement Working Group	Cllrs Mrs Jackie Brockway and Sarah Dodds and Emma Olivier-Townrow Working Group Members	Member Report
Corporate Parenting Panel Update	Cllr David Brailsford Chairman of the Panel	Member Report
Exclusion Strategy	John O'Connor Children's Service Manager – Education Support	Status Report

4 March 2016		
Item	Contributor	Purpose
Review of the Council's Home to School Transport Policy in relation to Discretionary Grammar School Transport – Final Report	Tracy Johnson Senior Scrutiny Officer	Scrutiny Review Activity
Proposal to consider the potential closure of Saltfleetby CE Primary School (final decision)	John O'Connor	Pre-Decision Scrutiny (Executive Councillor decision on 18 March 2016)
School Performance 2015	Keith Batty Director of CfBT Education Services	Performance Scrutiny
Lincolnshire Safeguarding Boards Scrutiny Sub-Group Update	Cllr Ron Oxby Chairman of the Sub Group	Member Report
Theme Performance: Quarter 3	Sally Savage	Performance Scrutiny
Additional Item		

For more information about the work of the Children and Young People Scrutiny Committee please contact Tracy Johnson, Senior Scrutiny Officer, on 01522 552164 or by e-mail at Tracy.Johnson@lincolnshire.gov.uk

COMMUNITY AND PUBLIC SAFETY SCRUTINY COMMITTEE

Chairman: Councillor Chris Brewis
 Vice Chairman: Councillor Linda Wootten

25 November 2015		
Item	Contributor	Purpose
Libraries Procurement – Award of Contract – EXEMPT APPENDICES	Sophie Reeve, Chief Commercial Officer	Pre-Decision Scrutiny (Executive 1 December 2015)
Youth Offending Update	Andy Cook, Head of Youth Offending Service	Update Report
Quarter 2 Performance – 1 July to 30 September 2015	Mark Housley, County Officer Public Protection; Tony McGinty, Consultant in Public Health; Nick Borrill, Deputy Chief Fire Officer	Performance Scrutiny
Fire and Rescue Statement of Assurance 2014/15	Nick Borrill, Deputy Chief Fire Officer	Update Report
Sitting as the Crime and Disorder Committee		
Integrated Offender Management	Mark Housley, County Officer Public Protection	Status Report
Financial Challenges Workshop 2pm – 4pm		

13 January 2016		
Item	Contributor	Purpose
Budget Proposals 2016/17	Michelle Grady, Assistant Head of Finance	Budget Scrutiny
Bespoke Business Advice Provided by Trading Standards on a Cost Recovery Basis	Sara Barry, Safer Communities Manager	Pre-Decision Scrutiny (Executive 2 February 2016)
Lincoln Prison Update	Peter Wright, Governor HMP Lincoln	Update Report
Joint Ambulance Conveyance Project	Nick Borrill, Deputy Chief Fire Officer	Update Report
Integrated Risk Management Plan	Nick Borrill, Deputy Chief Fire Officer	Consultation

9 March 2016		
Item	Contributor	Purpose
Future Options for Lincolnshire Archives	Tony McGinty, Consultant in Public Health	Pre-Decision Scrutiny (Executive 5 April 2016)
Lincolnshire Association of Local Councils (LALC)	Trisha Carter, Chief Executive LALC	Update Report
Annual Report of the Director of Public Health on the Health of the	Tony Hill, Director of Public Health	Update Report

9 March 2016		
Item	Contributor	Purpose
People of Lincolnshire 2015		
Libraries Update	Tony McGinty, Consultant in Public Health	Update Report
Quarter 3 Performance – 1 October to 31 December 2015	Mark Housley, County Officer Public Protection; Tony McGinty, Consultant in Public Health; Nick Borrill, Deputy Chief Fire Officer	Performance Scrutiny

For more information about the work of the Community and Public Safety Scrutiny Committee please contact Tracy Johnson, Senior Scrutiny Officer, on 01522 552164 or by e-mail at Tracy.Johnson@lincolnshire.gov.uk

ECONOMIC SCRUTINY COMMITTEE

Chairman: Councillor Tony Bridges
Vice Chairman: Councillor Chris Pain

8 December 2015		
Item	Contributor	Purpose
Agreement of EU Funding Bids for Schemes that meet the Council's Priorities	To be confirmed	Pre-Decision Scrutiny (Executive Councillor Decision on 8 January 2016)
Theme Performance: Quarter 2	Justin Brown Enterprise Commissioner	Performance Scrutiny
Regeneration on the East West Link	Paul Wheatley Group Manager – Economic Development	Policy Development
LEP 25 Year Water Strategy	Ruth Carver Commissioning Manager (LEP)	Policy Development
Financial Challenges Workshop 1.00pm – 3.00pm		

12 January 2016		
Item	Contributor	Purpose
Budget Proposals for 2016/17	Andy Gutherson County Commissioner for Economy and Place Dave Simpson Technical & Development Finance Manager	Budget Scrutiny
Enterprise Commissioning Strategy – Sign Off	Justin Brown	Policy Development
Lincoln Castle Revealed – Update	Mary Powell Commissioning Manager (Tourism)	Performance Scrutiny
Coastal Town Team (including Mablethorpe)	Nicola Radford Senior Commissioning Officer (Regeneration Programmes) Paul Learoyd Lincs Wildlife Trust	Status Report
EU Funding Update	Susannah Lewis Principal Commissioning Officer (Funding)	Policy Development
Place Marketing – Involving the Private Sector	Jill McCarthy Principal Officer Growth	Status Report

23 February 2016		
Item	Contributor	Purpose
Agreement of Strategic Economic Plan for Greater Lincolnshire	To be confirmed	Pre-Decision Scrutiny (Executive Councillor Decision on 29 February 2016)
Adoption of the Outcomes of the Tourism Review	Mary Powell	Pre-Decision Scrutiny (Executive Councillor Decision on 31 March 2016)
Theme Performance: Quarter 3	Justin Brown	Performance Scrutiny
Impact of Transportation on Maximising Economic Growth (ITMEG) – Third Monitoring Update	Andy Gutherson	Scrutiny Review Activity

For more information about the work of the Economic Scrutiny Committee please contact Tracy Johnson, Senior Scrutiny Officer, on 01522 552164 or by e-mail at Tracy.Johnson@lincolnshire.gov.uk

ENVIRONMENTAL SCRUTINY COMMITTEE

Chairman: Councillor Lewis Strange

Vice Chairman: Councillor Mrs Victoria Ayling

4 December 2015, 10.00am		
Item	Contributor	Purpose
Quarter 2 Performance – 1 July to 30 September 2015	Sean Kent, Group Manager Environmental Services	Performance Scrutiny
Low Carbon Heating Network – Progress Report	Sean Kent, Group Manager Environmental Services	Update Report
Financial Challenges Workshop 11 am – 1pm		

11 December 2015, 10.00am		
Flood and Drainage Management Scrutiny Committee		
Item	Contributor	Purpose
Raising Sea Banks – Wash Frontagers' Group	Stafford Proctor, Wash Frontagers' Group	Status Report
Louth and Horncastle Flood Alleviation Schemes Update	Deborah Campbell, Environment Agency	Update Report
Boston Barrier Update	Deborah Campbell, Environment Agency	Update Report
Black Sluice Catchment Update	Deborah Campbell, Environment Agency	Update Report
Capital Programme and Environment Agency Medium Term Plan	Mark Welsh, Flood Risk and Development Manager	Status Report
Investigations held under Section 19 of the Flood and Water Management Act 2010	Mark Welsh, Flood Risk and Development Manager	Update Report

29 January 2016, 10.00am – Venue: Mid UK, Caythorpe		
Item	Contributor	Purpose
Budget Proposals for 2016/17	Dave Simpson, Head of Finance	Budget Scrutiny
Climate Local Action Plan Annual Report	Doug Robinson, Sustainability Team Leader	Update Report
Water Recycling Centres Update (Ingoldmells, Spalding and Fishtoft)	Paul Dimbleby, Anglian Water	Update Report

26 February 2016, 10.00am		
Flood and Drainage Management Scrutiny Committee		
Item	Contributor	Purpose
Louth and Horncastle Flood Alleviation Schemes Update	Deborah Campbell, Environment Agency	Update Report
Investigations held under Section 19 of the Flood and Water Management Act 2010	Mark Welsh, Flood Risk and Development Manager	Update Report

For more information about the work of the Environmental Scrutiny Committee please contact Simon Evans, Health Scrutiny Officer, on 01522 553607 or by e-mail at Simon.Evans@lincolnshire.gov.uk

HEALTH SCRUTINY COMMITTEE FOR LINCOLNSHIRE

Chairman: Councillor Mrs Christine Talbot

Vice Chairman: Councillor Chris Brewis

16 December 2015		
Item	Contributor	Purpose
Child and Adolescent Mental Health Services – Commissioning	Andrew McLean, Children's Service Manager – Commissioning, Lincolnshire County Council	Status Report
Child and Adolescent Mental Health Services – Healthwatch Perspective	Sarah Fletcher, Chief Executive, Healthwatch Lincolnshire	Status Report
Lincolnshire East Clinical Commissioning Group - Update	Gary James, Accountable Officer, Lincolnshire East Clinical Commissioning Group	Update Report
Boston West Hospital	Sue Harvey, Matron, Boston West Hospital (Ramsay Healthcare)	Status Report
Joint Strategic Needs Assessment – Finalising Response to Consultation	Simon Evans, Health Scrutiny Officer and Working Group Members	Consultation
South Lincolnshire Clinical Commissioning Group Update	To be confirmed.	Update Report

20 January 2016		
Item	Contributor	Purpose
East Midlands Ambulance Service NHS Trust	Andy Hill, General Manager – Lincolnshire, East Midlands Ambulance Service.	Status Report
Lincolnshire Integrated Voluntary Emergency Services (LIVES)	Dr Simon Topham, Clinical Director, Lincolnshire Integrated Voluntary Emergency Service Paul Martin, HQ Manager and Treasurer, Lincolnshire Integrated Voluntary Emergency Service Stephen Hyde, Marketing and Fundraising Officer, Lincolnshire Integrated Voluntary Emergency Service	Status Report

20 January 2016		
Item	Contributor	Purpose
Lincolnshire Cancer Strategy	Sarah-Jane Mills, Director of Planned Care and Cancer Services at Lincolnshire West Clinical Commissioning Group	Status Report
Lincolnshire Recovery Programme Board	Jim Heys, Locality Director NHS England – Midlands and East (Central Midlands) Jeff Worrall, Portfolio Director, NHS Trust Development Authority	Status Report
Butterfly Hospice, Boston.	To be confirmed	Status Report

17 February 2016		
Item	Contributor	Purpose
United Lincolnshire Hospitals NHS Trust Portfolio Improvement Programme	To be confirmed	Update Report
United Lincolnshire Hospitals NHS Trust – Pharmacy Services	Colin Costello, Chief Pharmacist, United Lincolnshire Hospitals NHS Trust	Update Report
Universal Health – GP Provision in Lincolnshire	Dr John Brewin, Chief Executive, Lincolnshire Partnership NHS Foundation Trust	Status Report
Adult Psychology Service – Developments in Provision	Dr John Brewin, Chief Executive, Lincolnshire Partnership NHS Foundation Trust	Status Report
Arrangements for Consideration of Quality Accounts 2015-2016	Simon Evans, Health Scrutiny Officer.	Status Report

For more information about the work of the Health Scrutiny Committee for Lincolnshire please contact Simon Evans, Health Scrutiny Officer, on 01522 553607 or by e-mail at Simon.Evans@lincolnshire.gov.uk

HIGHWAYS AND TRANSPORT SCRUTINY COMMITTEE

Chairman: Councillor Michael Brookes
Vice Chairman: Councillor Andrew Hagues

Financial Challenges Workshop 2 – 4 p.m. 1st December 2015

<i>14 December 2015</i>		
Item	Contributor	Purpose
Major Schemes Update	Paul Rusted, Infrastructure Commissioner	Update Report
Winter Maintenance Update	David Davies, Principal Maintenance Engineer	Update Report
Customer Satisfaction – Quarter 2 2015-16	Steve Willis, Chief Operating Officer, Development Services	Performance Scrutiny
Civil Parking Enforcement Mid-Year Report 2015/16	Mick Phoenix, Parking Manager	Update Report
Sponsorship of Roundabouts	Paul Little, Network Manager North	Update Report
Permit Schemes	Paul Rusted, Infrastructure Commissioner	Status Report
Highways Asset Management Policy	Mike Coates, Highways Assessment & Lincs Laboratory Manager	Pre-decision Scrutiny

<i>18 January 2016</i>		
Item	Contributor	Purpose
Winter Maintenance Update	David Davies, Principal Maintenance Engineer	Update Report
Major Schemes Update	Paul Rusted, Infrastructure Commissioner	Update Report
Lincolnshire Highways Alliance	Paul Rusted, Infrastructure Commissioner	Performance Scrutiny
Budget Proposals 2016/17	Dave Simpson, Assistant Head of Finance	Budget Scrutiny
Grantham Transport Strategy	Satish Shah, Network Manager South	Status Report
Enhancing our Users' Experience	Satish Shah, Network Manager South	Status Report

7 March 2016		
Item	Contributor	Purpose
Winter Maintenance Update	David Davies, Principal Maintenance Engineer	Update Report
Major Schemes Update	Paul Rusted, Infrastructure Commissioner	Update Report

For more information about the work of the Highways and Transport Scrutiny Committee please contact David Hair, Member Services Manager, on 01522 552102 or by e-mail at davidr.hair@lincolnshire.gov.uk

VALUE FOR MONEY SCRUTINY COMMITTEE

Chairman: Councillor Mrs Angela Newton
 Vice Chairman: Councillor Mrs Jackie Brockway

24 November 2015		
Item	Contributor	Purpose
Serco Contract Performance	Judith Hetherington-Smith, Chief Information and Commissioning Officer	Performance Scrutiny
Council Business Plan Quarter 2	Jasmine Sodhi, Performance and Equalities Manager	Performance Scrutiny
Treasury Management Performance Quarter 2	Karen Tonge, Treasury Manager	Performance Scrutiny
Corporate Health & Safety Annual Report 2014-15	Fraser Shooter, Health & Safety Team Leader	Annual Report
Financial Challenges Workshop 2 – 4 p.m. 24th November 2015		

26 January 2016		
Item	Contributor	Purpose
Budget Proposals 2016/17	David Forbes, County Finance Officer	Budget Scrutiny
Assessment of Financial Risk	David Forbes	Status Report
Serco Contract Performance	Judith Hetherington-Smith	Performance Scrutiny

22 February 2016		
Item	Contributor	Purpose
2015/16 Council Business Plan Quarter 3	Jasmine Sodhi	Budget Scrutiny / Performance Scrutiny
Treasury Management Performance Quarter 3	Karen Tonge	Performance Scrutiny
Serco Contract Performance	Judith Hetherington-Smith	Performance Scrutiny
Property Services update	Kevin Kendall, Chief Property Officer	Update Report

For more information about the work of the Value of Money Scrutiny Committee please contact David Hair, Member Services Manager, on 01522 552080 or by e-mail at davidr.hair@lincolnshire.gov.uk

Task and Finish Group Review Activity

(as at 18 November 2015)

Current Reviews

Committee	Task & Finish Group	Next Meeting(s)	Completion Date
Children and Young People Scrutiny Committee	Review of the Council's Home to School Transport Policy in relation to Discretionary Grammar School Transport Membership; Councillors CJTH Brewis, Mrs J Brockway, CED Mair, DC Morgan, Mrs M J Overton MBE, Councillor Mrs C A Talbot, WS Webb, P Wood and R Wootten.	9 December 2015 17 December 2015 14 January 2016 28 January 2016 9 February 2016	4 March 2016

All completed review reports to be approved by parent scrutiny committee before consideration at a meeting of the County Council's Executive.

Working Group Activity

(as at 18 November 2015)

Committee	Working Group	Meeting Date(s)	Notes (if Any)
Children and Young People Scrutiny Committee	School Improvement	Reporting back to the Committee on 15 January 2016	The Working Group comprises Councillors Mrs Jackie Brockway and Sarah Dodds, and Mrs Emma Olivier-Townrow.
Economic Scrutiny Committee	Tourism Review	18 November 2015	The Working Group comprises Councillors Bob Adams, Tony Bridges and Mrs Jackie Brockway.
Health Scrutiny Committee for Lincolnshire	Joint Health and Wellbeing Strategy – Theme Dashboard and Annual Assurance Report	One meeting to be arranged.	The Working Group comprises Councillors Mrs Christine Talbot, Chris Brewis, Jackie Kirk (Lincoln City), Steve Palmer, Judy Renshaw and Mrs Sue Wray.

FORWARD PLAN OF KEY DECISIONS FROM 01 DECEMBER 2015

DEC REF	MATTERS FOR DECISION	REPORT STATUS	DECISION MAKER AND DATE OF DECISION	PEOPLE/GROUPS CONSULTED PRIOR TO DECISION	DOCUMENTS TO BE CONSIDERED	OFFICER(S) FROM WHOM FURTHER INFORMATION CAN BE OBTAINED AND REPRESENTATIONS MADE (All officers are based at County Offices, Newland, Lincoln LN1 1YL unless otherwise stated)	DIVISIONS AFFECTED
I010050	Re-procurement of SEND Home to School Transport	Exempt	Executive Councillor: Adult Care and Health Services, Children's Services 1 Dec 2015	Schools, Parents/Carers of Children with SEND, LPCF, Transport Providers, Pupils with SEND	Exempt Report	Group Manager - PTU Tel: 01522 553147 Email: anita.ruffle@lincolnshire.gov.uk	All Divisions
I010192 New!	Traffic Policy for Schools	Open	Executive Councillor: Highways, Transport, IT 1 Dec 2015	Highways and Transport Scrutiny Committee	Report	Project and Technical Support Manager Tel: 01522 550445 Email: graeme.butler@lincolnshire.gov.uk	All Divisions
I010193 New!	Revised Speed Limit Policy for Lincolnshire	Open	Executive Councillor: Highways, Transport, IT 1 Dec 2015	Highways and Transport Scrutiny Committee	Report	Project and Technical Support Manager Tel: 01522 550445 Email: graeme.butler@lincolnshire.gov.uk	All Divisions
I009800	Libraries Procurement	Exempt	Executive 1 Dec 2015	Community and Public Safety Scrutiny Committee	Exempt Report	Chief Commercial Officer Tel: 01522 552578 Email: sophie.reeve@lincolnshire.gov.uk	All Divisions

FORWARD PLAN OF KEY DECISIONS FROM 01 DECEMBER 2015

DEC REF	MATTERS FOR DECISION	REPORT STATUS	DECISION MAKER AND DATE OF DECISION	PEOPLE/GROUPS CONSULTED PRIOR TO DECISION	DOCUMENTS TO BE CONSIDERED	OFFICER(S) FROM WHOM FURTHER INFORMATION CAN BE OBTAINED AND REPRESENTATIONS MADE (All officers are based at County Offices, Newland, Lincoln LN1 1YL unless otherwise stated)	DIVISIONS AFFECTED
I010052	2016/17 contract with Lincolnshire Community Health Services NHS Trust for Health Visiting, Family Nurse Partnership, School Nursing and Antenatal Weight Management	Open	Executive 1 Dec 2015		Report	Commissioning and Development Officer Tel: 01522 553783 Email: charlotte.gray@lincolnshire.gov.uk	All Divisions
I010172 New!	Proposal to expand capacity at Lincoln Fortuna School (Final Decision)	Open	Executive Councillor: Adult Care and Health Services, Children's Services 18 Dec 2015	Interested parties as DfE guidance including parents, school staff, neighbouring schools, County and District Councils, MPs, Trade Unions and Diocese	Report	Admissions and Education Provision Manager Tel: 01522 553535 Email: matthew.clayton@lincolnshire.gov.uk	Lincoln Birchwood; Lincoln Boultham; Lincoln Bracebridge; Lincoln East; Lincoln Glebe; Lincoln Hartsholme; Lincoln Moorland; Lincoln North; Lincoln Park; Lincoln West

FORWARD PLAN OF KEY DECISIONS FROM 01 DECEMBER 2015

DEC REF	MATTERS FOR DECISION	REPORT STATUS	DECISION MAKER AND DATE OF DECISION	PEOPLE/GROUPS CONSULTED PRIOR TO DECISION	DOCUMENTS TO BE CONSIDERED	OFFICER(S) FROM WHOM FURTHER INFORMATION CAN BE OBTAINED AND REPRESENTATIONS MADE (All officers are based at County Offices, Newland, Lincoln LN1 1YL unless otherwise stated)	DIVISIONS AFFECTED
I009947	Proposal to close the Mablethorpe site at Monks' Dyke Tennyson College - Final Decision	Open	Executive Councillor: Adult Care and Health Services, Children's Services 29 Jan 2016	Interested parties consulted by the Governing Body as DfE guidance including parents, school staff, neighbouring schools, County and District Councils, MPs, Trade Unions and Diocese	Report	School Organisation Planning Manager Tel: 01522 553535 Email: matthew.clayton@lincolnshire.gov.uk	Louth Marsh; Louth North; Louth Rural North; Louth South; Louth Wolds; Mablethorpe
I010171 New!	Future Options for Lincolnshire Archives	Open	Executive 5 Apr 2016	Depositors' Stakeholder Event; Community and Public Safety Scrutiny Committee	Report	Community Assets and Resilience Commissioning Manager Tel: 01522 553786 Email: nicole.hilton@lincolnshire.gov.uk	All Divisions

FORWARD PLAN OF KEY DECISIONS FROM 01 DECEMBER 2015

DEC REF	MATTERS FOR DECISION	REPORT STATUS	DECISION MAKER AND DATE OF DECISION	PEOPLE/GROUPS CONSULTED PRIOR TO DECISION	DOCUMENTS TO BE CONSIDERED	OFFICER(S) FROM WHOM FURTHER INFORMATION CAN BE OBTAINED AND REPRESENTATIONS MADE (All officers are based at County Offices, Newland, Lincoln LN1 1YL unless otherwise stated)	DIVISIONS AFFECTED
---------	----------------------	---------------	-------------------------------------	---	----------------------------	---	--------------------

EXECUTIVE MEMBERS

Councillor Name	Portfolio
Councillor M J Hill OBE (Leader of the Council)	Governance, Communications and Commissioning
Councillor Mrs P A Bradwell (Deputy Leader)	Adult Care and Health Services, Children's Services
Councillor C J Davie	Economic Development, Environment, Planning, Tourism
Councillor R G Davies	Highways, Transport, IT
Councillor M S Jones	Finance, Property
Councillor P A Robinson	Fire and Rescue, Emergency Planning, Trading Standards, Equality and Diversity
Councillor R A Shore	Waste, Recycling
Councillor Mrs S Woolley	NHS Liaison, Community Engagement
Councillor C N Worth	Libraries, Heritage, Culture, Registration and Coroners Service
Councillor B Young	Crime Reduction, People Management, Legal